WHAT IF NONE OF THIS WORKS? By Lee Lowery

In many cases, the client may be upset about something you have no control over. At times like these, it's important to remember a few rules of verbal engagement.

- Take a deep breath and stay clam.
- Try and remove the upset client from the area or remove the target person.
- Allow the client plenty of space.
- Allow the client to be angry.
- Be careful to avoid clever word plays and one-upmanship.
- Don't hesitate to be animated in your response (While still remaining calm inside).
- Never embarrass the client.
- Work for win-win situations.
- Constantly scan your environment.
- Know who is behind you.
- Don't let other clients get involved in the conflict.
- Be sure you have alerted others if the situation appears out of control.

If you have to say anything...say it right!

- Use the upset client's name, but use it sparingly.
- Keep verbal interactions short and to the point.
- Avoid introducing too many issues.
- Give the client the words to use, don't evaluate the behavior at this point.
- Never threaten or issue unenforceable ultimatums.
- Avoid sarcasm and oblique humor.
- Stay focused on the issue at hand. Avoid bringing up old issues.

Proper use of verbal directives

- Tell them what to do rather than ask if they want to do something.
- Give one directive at a time.
- The directive should intend to move the client toward the positive and not from the negative.
- Save the word please for high likelihood compliance. Otherwise use please sparingly in confrontational situations.
- If the client doesn't comply, make a second request and increase the strength of the directive.
- Look for opportunities to acknowledge cooperative behavior.
- If the client still refuses to cooperate, avoid issuing threats. Remind him/her of the consequences of his behavior.
- If the client begins to escalate in behavior set limits and be ready to enforce them.